

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
2018/19 to 2019/20

GENERAL FUND

DEPARTMENT OF THE CHIEF EXECUTIVE

C1 Commercial Property Investment - £10,000,000

18/19 - £7,250,000

19/20 - £2,750,000

The Commercial Property Investment Strategy was approved as part of the Corporate Asset Management Strategy 2015-2025 at Cabinet on 22nd September 2015. In accordance with that, this scheme is to continue to grow an investment portfolio to enable the Council to secure and maintain long-term growing income streams and capital appreciation, whilst also securing housing for temporary accommodation. The portfolio will require active management in terms of acquisition, management and disposal decisions. Decisions will need to be made commercially and often quickly and efficiently.

This is a budget provision and the profile across years and whether it will be spent in full will depend on the number and size of appropriate and cost effective opportunities that arise.

Funding:

Capital - corporate borrowing;

Revenue – the rental incomes from the commercial investment to at least cover the financing costs and the housing for temporary accommodation to reduce costs.

C2 Belfairs Park Restaurant/Golf Club Preventative Works- £190,000

18/19 - £190,000

This scheme is for works to the external and common parts of the building to prevent continued deterioration as detailed in the condition schedule

Funding:

Capital - capital reserve;

Revenue – by investing in the property and by providing preventative maintenance this will save further repair costs in the future.

Sub-Total Department of the Chief Executive

£10,190,000

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DEPARTMENT FOR PEOPLE

C3 SEND Module and Integration with Liquid Logic - £120,000

18/19 - £120,000

This scheme is to purchase and implement the LiquidLogic SEND module. This will allow better streamlined processes, improve clients' case links across the internal workforce and integration with LiquidLogic for social care and early help. This scheme is in addition to the £2,995,000 budget already in the approved capital programme since 2016/17, funded by £370,000 from reserves, £400,000 from external funding, with the rest funded from corporate borrowing.

Funding:

Capital – corporate borrowing;

Revenue – cost of £17,500 p.a. for annual support and maintenance, which will be funded by the People Department's existing budget.

C4 Children's Residential Care Provision - £400,000

18/19 - £300,000

19/20 - £100,000

This scheme is to increase the level of Residential Care provision in Southend to reduce the number of high cost out of borough placements and to offer the option of respite/interim care provision to reduce the need for long term placements. This project would ask for bidders to offer a solution, not only in terms of care provision but also in terms of improved outcomes for vulnerable children. It is anticipated that this provision would be run by an external provider.

Funding:

Capital – corporate borrowing;

Revenue – placement savings of £80,000 p.a. from 2019/20 from a combination of children's residential care, part time placements and respite placements.

Sub-Total Department for People

£520,000

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
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DEPARTMENT FOR PLACE

A – CORE ICT INFRASTRUCTURE - £590,000

C5 ICT – Cyber Security/Public Services Network Compliance - £80,000

18/19 - £40,000

19/20 - £40,000

This scheme is to fund Cyber Security solutions following a recommendation from Internal Audit and for meeting the on-going obligation to ensure that patches are always up to date and all prescribed security standards are adhered to. This scheme also covers mandatory system and server upgrades.

Funding:

Capital – corporate borrowing;

Revenue – none.

C6 ICT – Wide Area Network Enhancements- £120,000

18/19 - £120,000

This scheme is for Wide Area Network (WAN) amendments and enhancements to enable the Council to recover its data within a four hour window in the event of a disaster and to comply with Public Sector Network (PSN) standards.

Funding:

Capital – corporate borrowing;

Revenue – none.

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C7 ICT – Rolling Replacement Programme - £100,000

18/19 - £50,000

19/20 - £50,000

This scheme is to replace desktop PC's and laptops with appropriate equipment and technology to meet the on-going needs of the business and in turn the citizen. New operating systems and software demand new platforms to function and this rolling replacement meets this challenge.

This scheme is in addition to the £200,000 p.a budget already in the approved capital programme until 2019/20, funded from corporate borrowing.

Funding:

Capital – corporate borrowing;

Revenue – none.

C8 ICT – Software Licencing - £160,000

18/19 - £80,000

19/20 - £80,000

This scheme is to maintain the on-going software licences required to deliver corporate wide systems, without which the Council would not be entitled to use all proprietary applications.

This scheme is in addition to the £320,000 p.a budget already in the approved capital programme until 2019/20, funded from corporate borrowing.

Funding:

Capital – corporate borrowing;

Revenue – none.

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C9 ICT – Enterprise Agreement - £130,000

18/19 - £65,000

19/20 - £65,000

This scheme is to provide adequate licensing for charges with the use of our Server, Database, Desktop and Applications software and the adoption of Windows 10 and Office 365 across the Council's estate.

This scheme is in addition to the £280,000 p.a budget already in the approved capital programme until 2019/20, funded from corporate borrowing.

Funding:

Capital – corporate borrowing;

Revenue – none.

B – CORPORATE ICT BUSINESS TRANSFORMATION - £20,000

C10 ICT – Health and Social Care – GovRoam - £20,000

18/19 - £20,000

This scheme is to enable mobile working by workers across the entire health and social care estate as captured in the GovRoam agenda. The set up costs are anticipated at £20,000 with a £10,000 p.a. software licence cost, which would be met by the software licencing budget.

Funding:

Capital – capital reserve;

Revenue – none.

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C – DEPARTMENTAL ICT BUSINESS TRANSFORMATION - £220,000

C11 Income Management System - £220,000

18/19 - £220,000

This scheme is to purchase and implement the Income Manager module of the existing Agresso ERP system to replace the current income management system as the contract is coming to the end of its extension period. This will enable integration with the existing modules and improve efficiency.

Funding:

Capital – Agresso reserve;

Revenue – Increase in annual support and maintenance costs of £20,000 p.a. from 2019/20.

D – THEATRES - £415,000

C12 Cliffs Pavilion – Boiler Flues - £125,000

18/19 - £10,000

19/20 - £115,000

This scheme is to initially scope and then carry out works on the boiler flues which are buried in the floor and run towards the auditorium. There are health and safety concerns about escaping gases into the auditorium and lift shaft. The design works would be in 2018/19 and the programme of works thereafter and this may involve planning application.

Funding:

Capital – corporate borrowing;

Revenue – none.

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C13 Cliffs Pavilion – Auditorium Air Handling Unit - £115,000

18/19 - £25,000

19/20 - £90,000

This scheme is refurbish the outgoing unit and duct extract over the stage as the original equipment has been in operation since the 1960s and is beginning to fail. The equipment is behind the stage area and will require a crane to take the unit out, take it away for refurbishment and to put it back in.

Funding:

Capital – corporate borrowing;

Revenue – none.

C14 Cliffs Pavilion – Chiller - £175,000

18/19 - £5,000

19/20 - £170,000

This scheme is to undertake an initial end of life study of the chiller and then to replace it. This will involve the use of cranes to get the equipment out.

Funding:

Capital – corporate borrowing;

Revenue –none.

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E – PARKS AND LEISURE CENTRES - £300,000

C15 Shoeburyness Leisure Centre – Building Management System - £85,000

18/19 - £85,000

This scheme is for the replacement of the Building Management System as the original system is still in place and the replacement components are unavailable now. If the system fails it would be an issue for the operation of the centre. Replacing the BMS will improve moisture levels and the comfort of the service users in the building as well as being more energy efficient.

Funding:

Capital – corporate borrowing;

Revenue – none.

C16 Joint Theatres and Leisure Centres – Asbestos Investigation - £115,000

18/19 - £115,000

This scheme is for the investigation work to identify the presence of asbestos, this is an intrusive survey and needs to be done in preparation for any work to be undertaken. The Council has a legal duty to manage and maintain asbestos based materials within its buildings on a regular basis. To meet this requirement asbestos surveys are carried out annually.

Funding:

Capital – corporate borrowing;

Revenue – none.

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C17 Parks Feasibility and Options Appraisals - £100,000

18/19 - £100,000

This scheme is to undertake feasibility studies and options appraisals for the following:

- a) Renovation works to the Priory Park yard to protect the Council's machinery, tools and equipment and to make the buildings fit for purpose. The works will also help improve energy efficiency, improve the vandal resistance of buildings, increase security and protect staff from antisocial behaviour.
- b) To provide suitable secure safe storage for essential machinery and equipment used for maintenance and to provide staff facilities within Belfairs Park.

Funding:

Capital – corporate borrowing;

Revenue – none.

F – OTHER LEISURE ASSETS - £1,085,000

C18 Allotments Water Supply Upgrade - £210,000

18/19 - £100,000

19/20 - £110,000

This scheme is to upgrade water supplies at all allotment sites to address issues with leaks due to old pipe work and to ensure that all irrigation points meet current water regulations. The project would also look to install leak stop devices to reduce water loss.

Funding:

Capital – corporate borrowing;

Revenue – by completing upgrade works this will save further repair costs in the future.

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
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C19 New Artist Studios - £875,000

18/19 - £875,000

This scheme is to convert the former Beecroft Art Gallery building (Station Rd, Westcliff) to 20 artist studios for rent. This building is owned by the Beecroft Art Trust.

Funding:

Capital – external grant funding - £495,000 from Arts Council England, £50,000 from Foyle Foundation and £30,000 from Garfield Weston, capital reserve - £300,000;

Revenue – rental income from the project for Beecroft Art Trust, which will first repay the capital reserve investment from the Council.

G – PROPERTY - £1,500,000

C20 Fire Improvement Works – £1,000,000

18/19 - £500,000

19/20 - £500,000

This scheme is for the implementation of fire safety and associated compliance works across the Council's corporate property estate arising as a result of any changes to building regulations and/or other standards or update fire risk assessments.

Funding:

Capital – corporate borrowing;

Revenue – none.

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
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C21 Property Refurbishment - £500,000

18/19 - £250,000

19/20 - £250,000

This scheme is for the delivery of a planned condition programme across the Council's core property stock to ensure properties remain safe, fit for purpose and meet the operational requirements of the services delivered from them whilst minimising closure periods due to property related issues. This scheme is in addition to the £500,000 p.a budget already in the approved capital programme until 2019/20, funded from corporate borrowing

Funding:

Capital – corporate borrowing;

Revenue – by completing refurbishment works this will save further repair costs in the future.

H – HIGHWAYS - £3,675,000

C22 Improve Footway Condition Around Highway Trees - £350,000

18/19 - £150,000

19/20 - £200,000

This scheme is to improve the condition of footways around the existing highway trees and ensure effective remedial works after the removal of highway trees. This will contribute to revenue savings for highways works.

Funding:

Capital – corporate borrowing;

Revenue – this investment programme will help reduce the competing pressures on the maintenance budget.

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
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C23 Manor Road Cliff Stabilisation - £325,000

18/19 - £100,000

19/20 - £225,000

This scheme is for the stabilisation of an area of incipient cliff slip and the protection of the public footway and coastal highway and support of private properties. It will include the construction of cliff stability measures, including concrete piling, the replacement of failed material with fresh geologically stable material and measures to control surface water run-off and prevent cascading over surface of cliff.

Funding:

Capital – corporate borrowing;

Revenue – £5,000 p.a. saving in footway maintenance.

C24 Parking Strategy - £200,000

18/19 - £200,000

This scheme is to develop and improve the car park signage for the whole Borough and introducing new signage especially for the seafront car parks and potential park and ride sites.

This scheme is in addition to the £485,000 budget already in the approved capital programme profiled across the years 2017/18 to 2019/20, funded from corporate borrowing.

Funding:

Capital – corporate borrowing;

Revenue – none.

C25 Coach Parking - £250,000

18/19 - £250,000

This scheme is to enable coach parking and drop-off facilities to accommodate visitors to the sea front and manage traffic flows at peak periods.

Funding:

Capital – corporate borrowing;

Revenue – none

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
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C26 Shoebury Common Regeneration - £300,000

18/19 - £300,000

This scheme is to undertake improvements to Shoebury Common in line with the results of the public consultation on recreational activities. In particular, to install a children's play area, a new path network, new parks furniture and fitness equipment. Also to remove hedging and replace with a shin rail, works to the existing car park surface and entrance and to landscape and replant the area.

Funding:

Capital – corporate borrowing;

Revenue – annual maintenance costs to be met from existing budgets.

C27 Flood Prevention Works - £2,250,000

18/19 - £1,125,000

19/20 - £1,125,000

This scheme is for surface water and flooding attenuation works on the seafront. Detailed flood modelling has identified that the severe flooding experienced in recent years in the Central Seafront area has several components: overland surface flow from Queensway; surcharging trunk sewers passing below the car-park; and surface run-off from the extensive impervious surface of the car-park itself. A major contribution to attenuation of the flooding would be provided by works in the car-park: underground tanks within the site and bunding (raising a small embankment) at the north boundary of the site in conjunction with efficient gully provision to collect surface water.

This scheme is also for a pumping station with associated tank storage to maintain capacity in the trunk sewers around Hartington Road. By pumping them out against high tides this would also have significant impact on the flood risk of the area.

Funding:

Capital – the surface water and flooding attenuation project would attract Environment Agency Flood Defence Grant in Aid (25-30% expected) and Anglian Water Services would also be prepared to contribute towards the project (20-25% expected) – rest as corporate borrowing (50%); For the pumping station works £250,000 contributions would be expected from the Environment Agency and Anglian Water Services, £750,000 funded from corporate borrowing;

Revenue – £10,000 p.a. maintenance costs for the pumping station.

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I – OTHER PLACE SCHEMES - £1,575,000

C28 Housing Infrastructure Feasibility - £250,000

18/19 - £250,000

This scheme is to scope and understand the infrastructure necessary, together with associated costs, risks and dependencies, so as to enable future housing delivery against housing targets. This will include working with other South Essex Councils to take a joined up approach to housing, infrastructure and economic growth along the corridor.

Funding:

Capital – corporate borrowing;

Revenue – none

C29 Better Queensway - £750,000

18/19 - £400,000

19/20 - £350,000

This scheme is for the continuation of the Better Queensway project through the next phase of development. This sum is in addition to the £1,203,000 budget already in the approved capital programme as £628,000 in 2017/18 and £575,000 in 2018/19, funded from corporate borrowing.

Funding:

Capital – capital reserve

Revenue – none.

C30 Security Measures - £500,000

18/19 - £500,000

This scheme is for the implementation of security measures along identified areas of risk (focusing on the seafront area) in line with current threat levels in accordance with a recently commenced security survey.

Funding:

Capital – corporate borrowing;

Revenue – none.

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C31 Real Time Air Quality Measurement - Feasibility - £75,000

18/19 - £75,000

This scheme is to investigate and trial how a real time system to measure Air Quality (AQ) in Southend could be established using low cost sensors. A desk/literature study into health impacts from AQ will be commissioned from Essex University.

Subject to the success of the feasibility, sensors would be deployed into specific areas to provide calibration. A real time AQ map would then be developed.

Funding:

Capital – capital reserve;

Revenue – none.

<u>Sub-Total Department for Place</u>	<u>£9,380,000</u>
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<u>TOTAL CAPITAL SCHEMES - GENERAL FUND</u>	<u>£20,090,000</u>
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CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
2018/19 to 2019/20

SCHEME SUBJECT TO EXTERNAL FUNDING APPROVAL

C32 Forum II – SBC Match Funding to LGF – £18,950,000

18/19 - £500,000

19/20 - £1,000,000

20/21 - £13,500,000

21/22 - £3,950,000

This scheme is for the second phase development of the Forum in partnership with South Essex College. This is to deliver education, cultural and business space so as to increase the opportunity to engage with digital, cultural and creative industries. This is dependent on securing Local Growth Fund monies and on planning consent.

Funding:

Capital – £6,000,000 Government Funding, £10,250,000 external contributions, £2,700,000 corporate borrowing;

Revenue – costs will be apportioned between the South Essex College and the Council in line with the occupation of the building but will not impact until the 2021/22 revenue budget.

Sub-Total Schemes Subject to External Funding approval £18,950,000

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The annual profile of this total investment would be as follows;

Year	General Fund £000	Schemes Subject to External Funding Approval £000
2018/19	13,870	500
2019/20	6,220	1,000
2020/21	-	13,500
2021/22	-	3,950
TOTAL	20,090	18,950

The annual funding for this total investment would be as follows;

Year	General Fund Borrowing £000	General Fund Borrowing where financing costs to be met from savings/income generation £000	General Fund External Funding £000	General Fund Existing Funding ⁽¹⁾ £000	Total £000	Schemes Subject to External Funding Approval	
						Borrowing £000	External Funding £000
2018/19	3,965	7,250	1,450	1,205	13,870	-	500
2019/20	3,120	2,750	-	350	6,220	-	1,000
2020/21	-	-	-	-	-	1,500	12,000
2021/22	-	-	-	-	-	1,200	2,750
TOTAL	7,085	10,000	1,450	1,555	20,090	2,700	16,250

Note 1- Capital receipts or revenue contributions to capital including from earmarked reserves

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
2018/19 to 2019/20

The funding by total cost of scheme would be as follows;

No.	Scheme name	Capital						Revenue per annum			
		General Fund Borrowing £000	General Fund Borrowing where financing costs to be met from savings/income generation £000	General Fund External Funding £000	General Fund Existing Funding ⁽¹⁾ £000	Housing Revenue Account Self-Funded £000	Total £000	Corporate Financing Costs £000	Additional Budget for Service Costs £000	Service Savings / Income Generation £000	Total £000
C1	Commercial Property Investment	0	10,000	0	0	0	10,000	700	0	(700)	0
C2	Belfairs Park Resaurant/Golf Club Preventative Works	0	0	0	190	0	190	0	0	0	0
	Department of the Chief Executive Total	0	10,000	0	190	0	10,190	700	0	(700)	0
C3	SEND Module and Integration with Liquid Logic	120	0	0	0	0	120	8	0	0	8
C4	Children's Residential Care Provision	400	0	0	0	0	400	28	0	(80)	(52)
	Department for People Total	520	0	0	0	0	520	36	0	(80)	(44)

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No.	Scheme name	Capital						Revenue per annum			
		General Fund Borrowing £000	General Fund Borrowing where financing costs to be met from savings/income generation £000	General Fund External Funding £000	General Fund Existing Funding ⁽¹⁾ £000	Housing Revenue Account Self-Funded £000	Total £000	Corporate Financing Costs £000	Additional Budget for Service Costs £000	Service Savings / Income Generation £000	Total £000
C5	ICT – Cyber Security/Public Services Network Compliance	80	0	0	0	0	80	6	0	0	6
C6	ICT – Wide Area Network Enhancements	120	0	0	0	0	120	8	0	0	8
C7	ICT – Rolling Replacement Programme	100	0	0	0	0	100	7	0	0	7
C8	ICT – Software Licencing	160	0	0	0	0	160	11	0	0	11
C9	ICT – Enterprise Agreement	130	0	0	0	0	130	9	0	0	9
	A - Core ICT Infrastructure Total	590	0	0	0	0	590	41	0	0	41
C10	ICT – Health and Social Care –	0	0	0	20	0	20	0	0	0	0

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No.	Scheme name	Capital						Revenue per annum			
		General Fund Borrowing £000	General Fund Borrowing where financing costs to be met from savings/income generation £000	General Fund External Funding £000	General Fund Existing Funding ⁽¹⁾ £000	Housing Revenue Account Self-Funded £000	Total £000	Corporate Financing Costs £000	Additional Budget for Service Costs £000	Service Savings / Income Generation £000	Total £000
	GovRoam										
	B - Corporate ICT Business Transformation Total	0	0	0	20	0	20	0	0	0	0
C11	Income Management System	0	0	0	220	0	220	0	20	0	20
	C - Departmental ICT Business Transformation Total	0	0	0	220	0	220	0	20	0	20
C12	Cliffs Pavilion – Boiler Flues	125	0	0	0	0	125	9	0	0	9
C13	Cliffs Pavilion – Auditorium Air Handling Unit	115	0	0	0	0	115	8	0	0	8
C14	Cliffs Pavilion – Chiller	175	0	0	0	0	175	12	0	0	12

CAPITAL PROGRAMME - NEW SCHEMES/ADDITIONS
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No.	Scheme name	Capital						Revenue per annum			
		General Fund Borrowing £000	General Fund Borrowing where financing costs to be met from savings/income generation £000	General Fund External Funding £000	General Fund Existing Funding ⁽¹⁾ £000	Housing Revenue Account Self-Funded £000	Total £000	Corporate Financing Costs £000	Additional Budget for Service Costs £000	Service Savings / Income Generation £000	Total £000
	D - Theatres Total	415	0	0	0	0	415	29	0	0	29
C15	Shoeburyness Leisure Centre – Building Management System	85	0	0	0	0	85	6	0	0	6
C16	Joint Theatres and Leisure Centres – Asbestos Investigation	115	0	0	0	0	115	8	0	0	8
C17	Parks Feasibility and Options Appraisals	100	0	0	0	0	100	7	0	0	7
	E - Parks and Leisure Centres Total	300	0	0	0	0	300	21	0	0	21
C18	Allotments Water Supply Upgrade	210	0	0	0	0	210	15	0	0	15
C19	New Artist Studios	0	0	575	300	0	875	0	0	(300)	(300)
	F - Other Leisure Assets Total	210	0	575	300	0	1,085	15	0	(300)	(285)

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No.	Scheme name	Capital						Revenue per annum			
		General Fund Borrowing £000	General Fund Borrowing where financing costs to be met from savings/income generation £000	General Fund External Funding £000	General Fund Existing Funding ⁽¹⁾ £000	Housing Revenue Account Self-Funded £000	Total £000	Corporate Financing Costs £000	Additional Budget for Service Costs £000	Service Savings / Income Generation £000	Total £000
C20	Fire Improvement Works	1,000	0	0	0	0	1,000	70	0	0	70
C21	Property Refurbishment	500	0	0	0	0	500	35	0	0	35
	G - Property Total	1,500	0	0	0	0	1,500	105	0	0	105
C22	Improve Footway Condition Around Highway Trees	350	0	0	0	0	350	25	0	0	25
C23	Manor Road Cliff Stabilisation	325	0	0	0	0	325	23	0	(5)	18
C24	Parking Strategy	200	0	0	0	0	200	14	0	0	14
C25	Coach Parking	250	0	0	0	0	250	18	0	0	18
C26	Shoebury Common Regeneration	300	0	0	0	0	300	21	0	0	21
C27	Flood Prevention Works	1,375	0	875	0	0	2,250	96	10	0	106
	H - Highways Total	2,800	0	875	0	0	3,675	196	10	(5)	201

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No.	Scheme name	Capital						Revenue per annum			
		General Fund Borrowing £000	General Fund Borrowing where financing costs to be met from savings/income generation £000	General Fund External Funding £000	General Fund Existing Funding ⁽¹⁾ £000	Housing Revenue Account Self-Funded £000	Total £000	Corporate Financing Costs £000	Additional Budget for Service Costs £000	Service Savings / Income Generation £000	Total £000
C28	Housing Infrastructure Feasibility	250	0	0	0	0	250	18	0	0	18
C29	Better Queensway	0	0	0	750	0	750	0	0	0	0
C30	Security Measures	500	0	0	0	0	500	35	0	0	35
C31	Real Time Air Quality Measurement - Feasibility	0	0	0	75	0	75	0	0	0	0
	I - Other Place Schemes Total	750	0	0	825	0	1,575	53	0	0	53
	Department for Place Total	6,565	0	1,450	1,365	0	9,380	460	30	(305)	185
	General Fund Total:	7,085	10,000	1,450	1,555	0	20,090	1,196	30	(1,085)	141

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No.	Scheme name	Capital						Revenue per annum			
		General Fund Borrowing £000	General Fund Borrowing where financing costs to be met from savings/income generation £000	General Fund External Funding £000	General Fund Existing Funding ⁽¹⁾ £000	Housing Revenue Account Self-Funded £000	Total £000	Corporate Financing Costs £000	Additional Budget for Service Costs £000	Service Savings / Income Generation £000	Total £000
C32	Forum II – SBC Match Funding to LGF	2,700	0	16,250	0	0	18,950	189	0	0	189
	Schemes Subject to External Funding Approval Total	2,700	0	16,250	0	0	18,950	189	0	0	189